

Good Corporate Governance Practices Subject: Self-Assessment for Board of Directors of Listed Company

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Objectives

The principles of good corporate governance for listed companies suggested that the company's Board of Directors and sub-committees should conduct continuous self-assessments annually and together consider the overall performance which include improving execution of duties and responsibilities of the Board of Directors for the benefit of the Company with maximum efficiency and effectiveness. Therefore to support such matters, The Stock Exchange of Thailand has prepared examples and guidelines of self-assessment for the Board of Directors and sub-committees as a guideline for listed companies to apply in the future.

Guidelines

The Board of Directors and sub-committees Self-assessment is set as a guideline to examine the performance of the Board of Directors according to the established good corporate governance policy. Moreover to review the problems and obstacles that occurred in past years. Which should be proceeds as follows:

- The company's Board of Directors reviews and approves the self-assessment form of the Board of Directors and sub-committees.
- 2. Self-assessment of the Board of Committees and sub-committees should be conducted both as a group and individually at least once a year.
- 3. Individual self-assessment of committee can be done either as a self-assessment and a crossassessment.
- 4. The company's Board of Directors should assign the Company Secretary to send the Board of Directors assessment forms to all members by the beginning of December of each year.
- 5. All company directors are to complete the evaluation form and return it to the company secretary within the specified time.



Self-Assessment of the Board of Directors (as a whole)

Year 2022

Assessment Scoring Method

- 0 = Strongly disagree or never conducted
- 1 = Disagree or seldom conducted
- 2 = Fair or moderately conducted
- 3 = Agree or well conducted
- 4 = Strongly agree or excellently conducted

	Criteria			Score	•		Comment	Remark
Criteria		0	1	2	3	4		
1.	Board structure and qualifications							
1.1	The board size suits the core business and supports							
	the board's performance effectively							
1.2	The board consists of diversely skilled and experienced							
	directors who support the act of the board the board's performance effectively.							
1.3	The number of independent directors suits the current							
	board size and supports the board's activities effectively							
1.4	Each type of directors such as Non-executive directors,							
	Executive directors, Independent directors is suitable							
1.5	When considering the core business, the qualifications of							
	an independent director are suitable							
1.6	The nomination process of a qualified director is							
	transparent, fair and free from influence.							
1.7	Directors manage the commitment well, with limitation in							
	number of their board seats at other listed companies							
1.8	The formation of committee is suitable for the							
	business.							
1.9	The appointment and qualification review of corporate							
	secretary is carried out by the board							
2.	The board meeting is conducted under the following co	ondi	tions	:	1	1		
2.1	1 The board is notified the date of the board meeting							
	in advance, ensuring the attendance of directors.							
2.2	The frequency of board meetings is appropriate.							
2.3	Each agenda is discussed with sufficient time allocated							
2.4	The meeting invitation and related information are							
	distributed to directors in advance, giving sufficient							
	time to study prior to the meeting.							
2.5	The meeting environment supports the sharing and							
2.0	discussion among directors.							
2.6	Particular director does not attend the meeting and abstains from voting on a particular agenda in which							
	he or she has a conflict of interest							



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	Criteria	0	1	2	3	4		
2.7	Meeting without present of management.							
2.8	Board self-assessment							
3.	In line with the duties and responsibilities of the board sufficient time in the following issues:	of di	recto	ors, tl	ne bo	oard g	gives priority and	devotes
3.1	Business direction, business strategy, and business plan that takes sustainable development into account.							
3.2	Company's corporate governance policy							
3.3	Business code of conduct							
3.4	Transaction with conflicts of interests on an arm's length basis							
3.5	Related parties transactions to be considered under related rules							
3.6	Internal control							
3.7	Risks and risk management							
3.8	Whistleblowing, monitoring, blower protection policy							
3.9	Monitoring the implementation of management team							
3.10	Financial statement done under generally accounting standards							
3.11	Remuneration of the board and management team							
3.12	CEO annual performance evaluation							
4.	Others							
4.1	The relationship between the board and management team is smooth. The board does not intervene the normal operation of management team.							
4.2	Directors' self-development and training are encouraged.							

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Sign ______ (.....)

Date.....



Self-Assessment of the Board of Directors (individual)

Year 2022

Assessment Scoring Method

- 0 = Strongly disagree or never conducted
- 1 = Disagree or seldom conducted
- 2 = Fair or moderately conducted
- 3 = Agree or well conducted
- 4 = Strongly agree or excellently conducted

	Criteria	Criteria Score				Comment	Remark	
		0	1	2	3	4		
1.	Board structure and qualifications							
1.1	Knowledge and experience of a director are fit with business.							
1.2	For any formed committee, members' knowledge and experience are appropriate to the assigned duties and responsibilities							
2.	The board meeting							
2.1	Prior to the meeting, a director prepares and studies information.							
2.2	Opinions from a director are useful for the business							
2.3	Particular director does not attend the meeting and abstains from voting on a particular agenda in which he or she has a conflict of interest							
2.4	Chairman or an assigned person can conduct efficient meetings.							
3. Roles, duties and responsibilities of the board								
3.1	A director complies with related rules, laws and charter, and performs his duty well.							
3.2	A director devotes time for his duties.							
3.3	A director does not intervene the normal operation carried out by management team.							
3.4	A director properly supervises and monitors management's operation							
3.5	A director is enthusiastic about continuous development.							

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Sign	
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	Date